

Appendix H

First Nations Meeting Minutes



Notes of Meeting

Subject: Interprovincial Crossing Environmental Assessment (EA) Study
Date: Nov. 30, 2009
Time: 10:00 am
Location: NCC Boardroom 324
Purpose: To share on the process and to discuss issues of mutual interest.
Meeting: First Nations Meeting No. 3

Attendees

Name	Organization	Name	Organization
Gabrielle Simonyi (GS)	NCC/CCN	Jim Hunton	JP2G Consultants Inc.
Mike Moroz (MM)	NCC/CCN	Lynn Clouthier	Algonquins of Ontario (AOO)
Fred Gaspar	NCC/CCN		
Chief Kirby Whiteduck	Algonquins of Ontario (AOO)	Patrick G. Déoux (PD)	AECOM
Chief Gilbert Whiteduck	Kitigan Zibi Anishinabeg (KZ)	Greg Jodouin (GJ)	PACE
Cliff Meness	Algonquins of Ontario (AOO)		

Absentees

Name	Organization	Name	Organization

Item		Assigned
1.0	INTRODUCTION	
1.0 A	Introductions were made.	
1.0 B	No changes were suggested to the agenda.	
1.0 C	Purpose of Meeting: To discuss issues of mutual interest and share on the process of the Interprovincial Crossing Environmental Assessment (EA).	



Item		Assigned
2.0	BACKGROUND PD and GS provided a presentation (attached)	
3.0	PHASE 2 PROGRAM AND SCHEDULE <ul style="list-style-type: none">• Overview of Phase 2A – No evaluation at this stage• Mandate of 2A is to develop a methodology and process to evaluate the three corridors and compare them.• GS will look into where “Kettle Island from 1800’s” reference came from. Algonquins have interest in all the islands• Three (3) meetings are planned with the First Nations during Phase 2A, including this one. This initial meeting was to listen to the First Nations representatives and to discuss the best approach for working together on this project. The format and nature of the next meetings and consultations has not yet been determined.	
4.0	ISSUES OF MUTUAL INTERESTS Comments from participants included: <ul style="list-style-type: none">• All the islands are very important, significant to the First Nations. Algonquin rights and interests were not given meaningful weight at Phase 1. They saw the weighting last time but still had questions, particularly around archaeology. G. Simonyi indicated archaeological issue would be dealt with at 2B.• They have raised many of the issues in letters and face-to-face meetings with senior management at NCC. They did not feel properly engaged in the past. They saw things in the media and felt they needed to react to them, rather than having been participants in the discussions.• The joint position of the Algonquins is that (financial) resources are required for them to be able to provide a well-founded position. They do not have the current capacity or resources to review large numbers of documents and to participate meaningfully. It costs them to attend, review and provide input. It’s hard for them to keep up and participate.<ul style="list-style-type: none">– They have developed work programs (with budgets) in the past with other departments. These are considered successful models for working together.– The Province of Ontario has engaged in successful consultation with the Algonquins of Ontario (AOO) when it engaged in a comprehensive work program such as MNR’s Lightening the Ecological Footprint of Logging Operations in Algonquin Park and MNDMF’s Aboriginal Consultation Protocol. These would provide a good format for consideration in the current NCC Interprovincial Bridge Crossing project.• It was felt that this is a bigger issue of the relationship with the NCC. However, it was agreed that a process could be developed for the purposes of this particular project.• They acknowledged that there is a need for First Nations groups to speak with one voice – the Algonquin voice. They will work towards this.	



Item		Assigned
	<ul style="list-style-type: none"> • The separation of Quebec and Ontario is not recognized. These are all Algonquin lands. <p>Process for Consultation</p> <ul style="list-style-type: none"> • They want to be involved from the get-go, and in a substantive way. • The word ‘consultation’ has not had a successful history with the AOO. They need to see a more comprehensive approach and not a ‘consultation by checkmark’. • It’s not only about consultation. The Supreme Court also references ‘accommodation.’ Accommodation needs to be recognized in the planning. That means that if they have concerns that rights might be infringed, then compensation needs to be discussed. • There was a reaction to the organizational chart. Are they equal or a priority stakeholder? The NCC recognized that they were an important and distinct participant in this project. <ul style="list-style-type: none"> – NCC is considering hiring a First Nations liaison office in the near future. – Organizational chart didn’t mean to imply anything about prioritization of stakeholders. • First Nations are not to be considered a community group, and workshops would not be appropriate. They like the format of today’s meeting as a means of consultation. • They appreciated that the NCC went to them at the outset of this project – they stated that the NCC had kept their word in this regard. It is the first time that they consult with First Nations at this stage of a project. • Subject to funding availability, they would also appreciate meetings on location rather than at the NCC. 	
5.0	<p>QUESTIONS AND DISCUSSION</p> <p>Project Expectations:</p> <ul style="list-style-type: none"> • They want to be involved from the get-go, and involved in a substantive way. The interest is not only architectural. It’s about the territory and how it will be used. • Representation must include KZ and AOO (they are trying to formalize their relationship). They need to speak with one voice – The Algonquin voice. <ul style="list-style-type: none"> – Algonquins of Ontario (AOO): 10 communities with 16 representatives. The much larger group wants to be involved. From Ottawa to Mattawa (8,000 to 10,000 Algonquins of Ontario registered electors). We may want to consider a presentation to this larger group. – There are approximately 8,000 Algonquins on the Quebec side of the river. The largest of reserve is KZ, with a population of 1,500. • They want involvement in the preliminary design. They expect that the preferred location and preliminary design will be based on archaeological studies (at least Stage 1 and 2), to determine if Stage 3 is required and to determine if mitigation is required before construction. 	



Item		Assigned
	<ul style="list-style-type: none">• There are ways to celebrate Algonquin history and culture at the design phase. It's not just story boards. For example a park with a peace tree or some other natural symbol might be more meaningful than a monument; mitigation design issues such as protection of fish spawn, fish ladders, lighting on the bridge, etc.• They want input in the development of TORs, for assessment (perhaps sitting on committee or working team). They want to be seen as a member of the working group rather than as a stakeholder.• They want to formalize their relationship with the NCC. They want to develop a work program to work on the issues they will identify as key concerns. This could be in the form of an MOU/Workplan/Roadmap (the concept of an MOU was brought up at an earlier meeting):<ul style="list-style-type: none">– There is a need to get a roadmap down in writing. This 'MOU' can serve as a template for all projects with NCC and with other departments.– MOU can be negotiated rather quickly. From 1 to 6 months.– This 'MOU' should get done as a deliverable for Phase 2A, as it fits nicely into the mandate of Phase 2A. The MOU can serve as a roadmap for how to work together during 2B. It would also help secure the budget for Phase 2B.– KZ believes that the MOU notion is a good one but that it may be complicated to execute. There is a need for them to consult internally on this. <p>Next Steps:</p> <ul style="list-style-type: none">• Letter from AOO (Jim) hopefully by Christmas.<ul style="list-style-type: none">– AOO have a meeting on December 14 (negotiation team)– Will raise the MOU idea• Letter from KZ hopefully before Christmas• NCC will react once it receives the letters.<ul style="list-style-type: none">– Will present a draft engagement program for how to work together and how to get comments and input. <p>6.0 OTHER BUSINESS</p> <ul style="list-style-type: none">• The proper title is "Algonquins of Ontario", rather than "Algonquins of Ontario First Nation" as indicated in the presentation. <p>7.0 NEXT MEETING</p> <ul style="list-style-type: none">• Meetings are the most appropriate form to discuss working together. They'll get back to us. They like the idea of going to the Algonquin communities.	

Recorded by: Greg Jodouin

cc. All attending

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Notes of Meeting

Subject: Interprovincial Crossing Environmental Assessment (EA) Study
Date: March 1, 2010
Time: 13:30
Location: NCC Boardroom 702
Purpose:

- To discuss progress to date and obtain initial input on:
 - CEAA scoping document
 - Study Design including consultation activities/plan
 - Draft Memoranda of Understanding
- To agree on next steps to finalize MOUs

Meeting: First Nations Meeting No. 4 - March 1

Attendees

Name	Organization	Name	Organization
Chief Gilbert Whiteduck (Chief GW)	Kitigan Zibi Anishinabeg (KZ)	Fred Gaspar (FG)	NCC/CCN
Gabrielle Simonyi (GS)	NCC/CCN	Valerie McGirr (VM)	AECOM Delcan
Ian Bagley (IB)	NCC/CCN		

Item	Assigned
1.0 INTRODUCTION	
1.0 A Introductions were made.	
1.0 B No changes were suggested to the agenda. The presentation provided at this meeting is attached for reference.	
1.0 C VM reviewed the main points from the meeting of November 30, 2010.	
2.0 RECENT CORRESPONDENCE	
VM summarized the letters received from Chief Whiteduck and R.J. Potts noted below and the NCC responses. Chief Whiteduck noted that his correspondence could be shared with the AOO.	



Item		Assigned
3.0	<ul style="list-style-type: none">• December 29, 2009 letter from Chief G. Whiteduck• January 7, 2010 letter from R.J. Potts• February 17, 2010 letter from R.J. Potts• February 22, 2010 letter from R.J. Potts <p>PHASE 2A ACTIVITIES</p> <p>VM reviewed the requirements under the Canadian Environmental Assessment Act and work completed to date in Phase 2A.</p> <p>VM described the work on the Study Design including:</p> <ul style="list-style-type: none">• Framework, overall process• Key environmental features (natural, social and economic environment)• Evaluation factors and criteria (those used in Phase 1 and the refinements suggested at present)• Technical tasks• Consultation• Timelines and Deliverables <p>Chief GW noted that there are many layers to be considered. The terms used at the moment have a broad definition.</p>	
4.0	<p>MEMORANDUM OF UNDERSTANDING</p> <p>VM described the draft MOU that was sent to KZA</p> <ul style="list-style-type: none">• Introduction• Activities of interest identified to date• Draft documents format and content• Funding• Schedule• Next steps /Issues <p>Chief GW agreed that the MOU should provide a good framework for KZA involvement. He reiterated that the KZA do not have the same resources as the AOO. The MOUs should be different but complementary. He supports an MOU that is simple and to the point. The KZA will work out any differences with the NCC.</p> <p>He asked about the involvement of Ontario and Quebec. GS noted that Ontario has determined that their EA legislation does not apply. The applicability of the Quebec legislation has not been determined. Both Ontario and Quebec are participating fully in the Study with representatives from the Ontario Ministry of Transportation and the Quebec Ministry of Transportation on the Study Team. Through this participation, Ontario and Québec are fully aware of First Nations involvement. NCC is consulting with the provinces with regard to the proposed MOUs.</p>	



Item		Assigned
	<p>Chief GW noted the difference between Aboriginal “interests” and “rights”. With respect to documentation, reference to the specific First Nation, the KZA, is preferred.</p> <p>Chief GW discussed the relationship between consultation and accommodation. He noted the obligations of the NCC if acquiring crown land for development. He noted that the KZA have not had good experience on some other projects.</p> <p>The KZA want to ensure that the consultation on this project is meaningful and gets to the heart of the matter. For example, while the KZA do not make regular use of the Ottawa River Islands at the present time, the islands are significant due to historic use and occupation.</p> <p>GS asked about an estimated amount for the KZA’s involvement in Phase 2. Chief GW stated that it is not realistic to come up with an estimate, as resources are needed to define the workplan in order the move forward and engage fully. GS asked if it would be beneficial if the NCC hired a consultant to work on the behalf of KZA. Chief GW felt that this would not be acceptable. A consultant should report directly to the KZA. He asked the NCC to explore the agreement and avenues available to fund the work. The NCC will review this with the Study financial partners.</p> <p>Chief GW suggested an initial “Letter of Intent” in order to provide the KZA with the initial resources needed to develop a more complete response for Phase 2B. He will send to GS an estimate of the funding needed for this first step. The Letter of Intent summarizes what is currently in the proposed MOU, contains good faith statements, states the goal that we are working towards, factors to look at and defines the initial resource requirements. The Letter of Intent would be valid until the MOU was completed.</p> <p>Chief GW asked if the NCC have proceeded with a First Nations Liaison position. The job description was promised a few weeks ago. KZA would like to be involved in this process</p> <p>KZA are keeping informed 6 other Algonquin communities, largely north and west of Maniwaki, representing the Anishinabeg Tribal Council. He noted that bilingual documents are needed.</p>	<p>Assigned</p> <p>GS</p> <p>Chief GW March 5 GS (follow-up), VM</p> <p>GS March 5</p>
5.0	OTHER BUSINESS	
	<p>Chief GW noted that community elections are coming up. He has not yet announced his candidacy. The elections are June 12. It is important to sign any agreement before April 10, 2010. He will request authority to sign a Letter of Intent at an upcoming Council meeting.</p>	
6.0	<p>NEXT MEETING</p> <ul style="list-style-type: none"> Chief GW is available on April 6 and potential April 8. He will bring two Council members that day to sign the Letter of Intent. He suggested that GS let Madam Lemay know so that she can be available to sign as well if possible. The KZA are pleased with their positive working relationship with Madam Lemay and senior NCC staff. [After March 2 meeting, the option of a meeting on April 6 or 7 was identified as preferred. The large NCC Boardroom is not available on April 7 so another venue will be selected if that date is preferred.] 	<p>GS</p>

Recorded by: Valerie McGirr

cc. All attending

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Notes of Meeting

Subject: Interprovincial Crossing Environmental Assessment (EA) Study
Date: March 2, 2010
Time: 13:30
Location: NCC Boardroom 324
Purpose:

- To discuss progress to date and obtain initial input on:
 - CEEA scoping document
 - Study Design including consultation activities/plan
 - Draft Memoranda of Understanding
- To agree on next steps to finalize MOUs

Meeting: First Nations Meeting No. 4 - March 2

Attendees

Name	Organization	Name	Organization
Chief Kirby Whiteduck (Chief KW)	Algonquins of Ontario (AOO)	Gabrielle Simonyi (GS)	NCC/CCN
Cliff Meness (CM)	ANR	Ian Bagley (IB)	NCC/CCN
Lynn Clouthier (LC)	ANR	Valerie McGirr (VM)	AECOM Delcan
Jim Hunton (JH)	JP2G		

Item		Assigned
1.0	INTRODUCTION	
1.0 A	Introductions were made.	
1.0 B	No changes were suggested to the agenda. The presentation was sent to the First nations group after the meeting.	AECOM Delcan
1.0 C	VM reviewed the main points from the meeting of November 30, 2010.	
2.0	RECENT CORRESPONDENCE	
	VM summarized the letters received from Chief Gilbert Whiteduck and R.J. Potts noted below and the NCC responses.	



Item		Assigned
3.0	<ul style="list-style-type: none">• December 29, 2009 letter from Chief G. Whiteduck• January 7, 2010 letter from R.J. Potts• February 17, 2010 letter from R.J Potts• February 22, 2010 letter from R.J. Potts <p>PHASE 2A ACTIVITIES</p> <p>VM reviewed the requirements under the Canadian Environmental Assessment Act and work completed to date in Phase 2A.</p> <p>VM described the work on the Study Design including:</p> <ul style="list-style-type: none">• Framework, overall process• Key environmental features (natural, social and economic environment)• Evaluation factors and criteria (those used in Phase 1 and the refinements suggested at present)• Technical tasks• Consultation• Timelines and Deliverables <p>JH supported the addition of “aboriginal interests” in the factors list.</p>	
4.0	<p>MEMORANDUM OF UNDERSTANDING</p> <p>GS provided copies of the draft MOU developed by the NCC for the KZA. It provides a simpler approach to the MOU.</p> <p>GS noted that the MTO and MTQ were receptive to the MOU approach. They want to know the estimated level of resources/ funding required. GS is optimistic that an agreement can be put in place.</p> <p>The KZA have suggested that a Letter of Intent be signed in advance of finalizing the MOU in order to provide funding for the Phase 2A work.</p> <p>JH supported the use of a simpler MOU as per the KZA example and also the Letter of Intent approach. The Letter should note that it is leading to an MOU. It does not need to be lengthy and it does not need to include resource requirements. CM also supported the style used by the NCC. He noted that there may be some differences in issues between the AOO and KZA that should be taken in account. VM will prepare a draft.</p> <p>JH and Chief KW noted that the AOO is responsible for 10 communities and has been using general funds to date to participate. The 3 people present today (Chief KW, LC and CM) are the working committee for the AOO for this project. They recognize the timing issues that the NCC is dealing with and want to be accommodating. There is a meeting of the ANR’s on March 22, 2010 and at that meeting JH will make a recommendation with regard to the MOU process. The NCC commitment to the process is important.</p>	AECOM Delcan



Item		Assigned
	<p>The AOO would like a holistic approach to their involvement. They do not need outside consultants as they have internal processes in place. They will have archaeological and engineering support for their study involvement.</p> <p>Chief KW emphasized that many areas of the project are important to the AOO. In addition to the areas often associated with First Nations interests, archaeology and fisheries, the AOO are interested in the design and construction of the project. Recognition of Algonquin history and presence should be included in the project. This may be through parks and/or waterways.</p> <p>JH explained the current approach to engineering projects by First Nations using the example of the addition of a storm sewer to the Cornwall bridge to protect a sturgeon spawning area. Other potential ideas include special lighting and perhaps planting a special tree.</p> <p>JH provided a copy of the preliminary workplan, a standard Excel spreadsheet that they use for this purpose. The budget is developed by assigning time to various tasks and using the rates established for the participants. He noted that the AOO has set up a file for the Interprovincial Crossing Study and to date (from meeting #1), about \$8-10K has been spent. This has been funded from general revenues. JH suggested that the NCC meet with the group on Monday to work out the Phase 2A budget. He felt that the activities shown on the preliminary workplan could be scaled back give the time constraints for this phase of the work. Perhaps no community events are required at this stage. He pointed out that due to the population of the AOO, a community mail-out costs in the order of \$10K, factoring in all the expenses. R.J. Potts is expected to play a small but vital role on this project. He will interpret the need for accommodation.</p> <p>The AOO are looking forward to building a better relationship with the NCC.</p> <p>A chapter on First Nations consultation should be provided in the Study Design. The AOO will provide input on their preferences. CM noted that the new office in Pembroke has a boardroom that would be suitable for some of the meetings for this project.</p>	<p>AOO, NCC, AECOM Delcan Mar.8</p> <p>AECOM Delcan</p>
5.0	OTHER BUSINESS	
6.0	NEXT MEETING	
	<ul style="list-style-type: none"> JH and LC will meet with GS, IB and VM on Monday afternoon March 8 to work out the workplan and budget for Phase 2A. A meeting may be held on the April 6 or 7, subject to confirmation of another meeting on one of those 2 days. Chief KW will advise GS which date is open for them. The NCC will find a smaller boardroom if the April 7 date is chosen as Boardroom 324 is not available that day. 	<p>GS</p>

Recorded by: Valerie McGirr

cc. All attending



Notes of Meeting

Subject: Interprovincial Crossing Environmental Assessment (EA) Study
Date: April 6, 2010
Time: 13:30
Location: NCC Boardroom 324
Purpose: To discuss draft CEAA scoping document and Study Design
To discuss MOU
Meeting: First Nations Meeting No. 5

Attendees

Name	Organization	Name	Organization
Lynn Clouthier (LC)	ANR	Gabrielle Simonyi (GS)	NCC/CCN
Jim Hunton (JH)	JP2G	Ian Bagley (IB)	NCC/CCN
Patrick Deoux (PD)	AECOM Delcan	Fred Gaspar (FG)	NCC
Valerie McGirr (VM)	AECOM Delcan		

Item		Assigned
1.0	INTRODUCTION	
1.0 A	Chief Gilbert Whiteduck, Chief Kirby Whiteduck and ANR Cliff Meness were not in attendance.	
1.0 B	No changes were suggested to the agenda. A revised presentation reflecting comments from JH was sent to the First Nations group after the meeting.	AECOM Delcan
1.0 C	VM reviewed the main points from the meetings of March 1 and 2, 2010. JH asked that the finalized minutes be sent out as he does not appear to have a copy.	AECOM Delcan
2.0	RECENT CORRESPONDENCE	
	VM summarized the telephone conversations and letters sent to the AOO and KZA on March 25 and 26, 2010 regarding the issue of funding for Phase 2A.	



Item		Assigned
	<ul style="list-style-type: none"> • FG confirmed that the same message was provided to the KZA and AOO • JH suggested wording changes to the PPP slide to help others reading the presentation to better understand the content of the letter. • FG clarified the NCC liaison officer position that is being pursued. JH noted that the AOO working group will be their point of contact for the Interprovincial Crossing Study. • JH noted that the AOO would like to have a protocol for archaeological studies and individual agreements for each project so that the process is not reactive. • FG noted that the NCC recognize their duty to consult. 	<p>AECOM Delcan</p> <p>NCC</p>
<p>3.0</p>	<p>PHASE 2A ACTIVITIES</p> <p>VM noted that the Scoping Report is a formal document describing the requirements for the Screening under the Canadian Environmental Assessment Act. Areas such as the Site Study Areas and the evaluation factors overlap with the Study Design Report.</p> <p>VM described where the Study Design has been updated since the early March meetings:</p> <ul style="list-style-type: none"> • Framework process – before “Decision 1” an iterative process has been added. The purpose is to allow for additional study and consultation, as needed to obtain a robust result during the comparative analysis. Step 2 therefore involves the preliminary design for the selected corridor and documentation of the study. • Site Study Areas – indicate where roads, ramps and similar works may be constructed. In Corridor 5, the area indicated on the Ontario side is primarily federal land including a portion of the CFB Rockcliffe lands along Via Venus. • Evaluation factors and criteria – several minor changes have been made since the last refinements were shown including “boating” instead of “sailing” and “travel time savings” moved to transportation. • Evaluation methodology – two approaches are proposed to be used together. The reasoned argument approach is text-based and is intended to be easier to understand for all involved. A pair-wise comparison is included as an arithmetic approach to allow for weighting and sensitivity testing. The reduced number of alternatives in Phase 2B compared with Phase 1, make the proposed evaluation approaches viable. JH and LC supported the use of these approaches. • Consultation – input from today’s meeting to be incorporated into Study Design report. <p>JH asked for a hard and CD copy of the Study Design Report. He noted that referrals to a web site are not enough, especially with the frequent large file size.</p>	<p>AECOM Delcan</p>
<p>4.0</p>	<p>ALGONQUIN ISSUES AND CONCERNS</p> <p>JH expressed concern about KZA involvement and encouraged the NCC to meet the needs of both groups.</p>	



Item		Assigned
	<p>JH provided a draft document that he presented to the AOO ANR in March. It acknowledged the significant efforts being made by the NCC to accommodate input and advance the relationship with First Nations. JH summarized the issues as follows:</p> <ul style="list-style-type: none">• Ottawa River and Islands are of fundamental importance historically, culturally and spiritually• The corridors under consideration are within Algonquin Traditional Territory• Lands in Ontario are part of land claim negotiations and corridors may require disposition or use of crown lands• The location and design of the new bridge must recognize Algonquin rights and interests. The design should celebrate Algonquin history and culture.• Algonquins are rights holders not stakeholders.• Consultation and accommodation of Algonquin interests must be part of the planning, design and construction phases and funding must be provided to participate fully in all phases• The results of Stage 1 and 2 Archaeological Assessments must be used to select the preferred alternative. Where Stage 3 assessments are indicated, these should also be carried out before the selection is made. The importance of archaeology must not be understated for this project.• The Algonquins must be involved in the development of archaeological Terms of Reference and in the review and approval of any Stage 1 and 2 reports. They will also monitor site reviews or participate on the team.• The Algonquins will participate in the selection of Phase 2B criteria and weighting for the evaluation process• The Algonquins will participate in preliminary design discussions such as landscaping, storm drainage, lighting, fish habitat compensation measures• The AOO need to participate in the development and implementation of a culturally-sensitive communication plan for their 10 communities• The Stage 2A Study Design must include a detailed biophysical survey of Kettle Island Duck Island and McLaurin Bay wetlands, fisheries and aquatic habitat, impacts on listed species and liaison with the Nature Conservancy of Canada regarding the Kettle Island Mature Swamp forest ecosystem.• The design of the crossing should incorporate storyboards, plaques and names to recognize and celebrate Algonquin history. Algonquins must participate fully in ceremonies. JH noted the symbolism of a bridge connecting cities and providing opportunity to connect cultures.• Funding is required. Deliverables and schedule will be developed in consultation with the NCC and their consultants. <p>While Kettle Island is in the Province of Quebec and Duck Island is in Ontario, all Algonquins have an interest in all of the islands and do not recognize the provincial boundaries.</p>	



Item		Assigned
	<p>The AOO is currently pursuing a standing offer with an archaeologist. Once this person is under contract, that person will be the AOO's liaison on archaeology issues.</p> <p>JH gave AECOM Delcan permission to use the material provided in generic form in the Study Design Report. He asked that both the AOO and KZA be discussed in the report.</p> <p>With regard to communication strategies, the following summary is provided:</p> <ul style="list-style-type: none">• AOO Working Group (3 ANRs and the Technical Advisory Group) will be the interface between the NCC and their consultants and the AOO. (The AOO are developing a Technical Advisory Committee on their end to provide support. The appropriate specialists available to the AOO will be consulted, depending on the issues under discussion.) The Working Group will liaison between the NCC and the full ANR table. When the ANR's meet, a consensus is required. Votes are very infrequent and issues are resolved through discussion.• A single point of contact at the AOO and the NCC will be designated, similar to the communication strategy used on other federal projects. R.J. Pott's will be involved in correspondence.• The ANR will provide a link to their community. JH noted that they must follow the will of the people. The suggestion is to provide the ANR with the information they need to take to the community to allow the people to make decisions. The package should contain enough information to comment on with a real opportunity to provide meaningful input. The ANRs will report back to the AOO and NCC on the meeting including the attendance and discussion. The report may be verbal, depending on the community. Consultant presence is not anticipated.• Project-specific mail out is needed to summarize the issues, concerns and potential benefits of the project. The communications for First Nations must be focused on this community and generic materials will not be effective.• Phase 2B should begin with an initial meeting. In addition, a tour of the 3 proposed sites for representatives of the AOO Elders Circle, ANRs and the AOO Working Group is recommended. This event will provide an opportunity to exchange ideas with the NCC and their consultants.• Separate Algonquin meetings are needed. During Phase 2B, a minimum of 2 Algonquin-specific PIC's should be held in 2 locations (Ottawa and Pembroke). The AOO consultation office at 31 Riverside Drive in Pembroke is available for community meetings. Visual material such as short PowerPoint presentations, models, plans and graphics are important to facilitate understanding by the public.• Algonquin-specific quarterly synopsis reports should be prepared by the NCC consultant and provided to the ANR's for inclusion in regular mail-outs and use in monthly community meetings	AECOM Delcan



Item		Assigned
	<ul style="list-style-type: none"> • The ANR table and Elders Circle need to be kept informed throughout the project. The AOO Elder’s Circle will provide cultural and spiritual guidance and input on ceremonies. • Quarterly meetings are proposed during Phase 2B between the NCC, their consultants and the AOO • Press releases dealing with the AOO will be subject to an established Canada/Ontario.AOO communications protocol <p>JH emphasized that the above input is subject to community ratification and input, which has not been done. If funding had been available this would have been presented to the ANRs and a written summary send out to community members. Because no funding is being made available for Phase 2A, the AOO cannot “support” the results but will not “oppose” either.</p> <p>AECOM Delcan will review the material provided for incorporation into the Study Design Report.</p> <p>FG noted that the lack of funding for Phase 2A will require more work to be done during Phase 2B. It is not one issue but an amalgamation of issues. Today’s input may help progress.</p>	AECOM Delcan
5.0	<p>MEMORANDUM OF UNDERSTANDING</p> <p>It was agreed that in light of the March 26 discussion, an MOU for Phase 2A is not required.</p> <p>FG noted that the NCC would like to develop an organization-wide framework to provide an approach for any future projects. He asked for any comments that the AOO might have on this concept. JH said that an overall MOU is exactly what the AOO wants. A strategic framework will help move ideas forward. Together with the MOU, specific Letters of Intent could be established for each project. FG will take this input back to others at the NCC to continue this process.</p> <p>FG described efforts to identify funding and asked for any further ideas. CEAA has funding only for comprehensive studies and panel reviews. INAC suggested funding that is available directly to First Nations, however, Chief Kirby Whiteduck has noted that this is an NCC project and requires NCC to undertake the work.</p> <p>JH provided the example of funding to illustrate that this has been done before. For the land transfer for CFB Rockcliffe involving Canada Lands Corp INAC is providing a yearly amount to the AOO to fund meetings. He also noted that the Ontario Ministry of Aboriginal Affairs funded the AOO and two communities for their involvement in the uranium project issue.</p> <p>JH stressed that the AOO will be disappointed if funding cannot be found. This is important to the integrity of the process and also the ongoing process of reconciliation.</p> <p>FG noted that the standard of consultation has not been addressed in federal decisions to provide guidance.</p>	NCC, AOO



Item		Assigned
	<p>As another example, JH noted that the AOO are working on their relationship with PWGSC using an “interest-based” rather than “rights-based” approach.</p> <p>The AOO would like to see the Interprovincial Crossing project proceed without affecting their rights. They want the NCC to do the right thing. JH suggested that a budget in the order of \$150,000 would be required for Phase 2B. The Phase 2A budget was skewed in order to recover some of the costs already incurred so is not indicative of the ongoing amount required.</p>	
6.0	NEXT STEPS <ul style="list-style-type: none">• FG promised to re-explore the approach to funding.• AECOM Delcan will prepare the study design report section on Aboriginal consultation and will send the draft to JH for comment.• An overall MOU will be examined for the relationship with the NCC	NCC AECOM Delcan NCC
7.0	OTHER BUSINESS (no items)	
8.0	NEXT MEETING <ul style="list-style-type: none">• The next meeting date will be determined at the beginning of Phase 2B once Phase 2B consultant will be hired.	GS

Recorded by: Valerie McGirr

cc. First Nation's Group

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